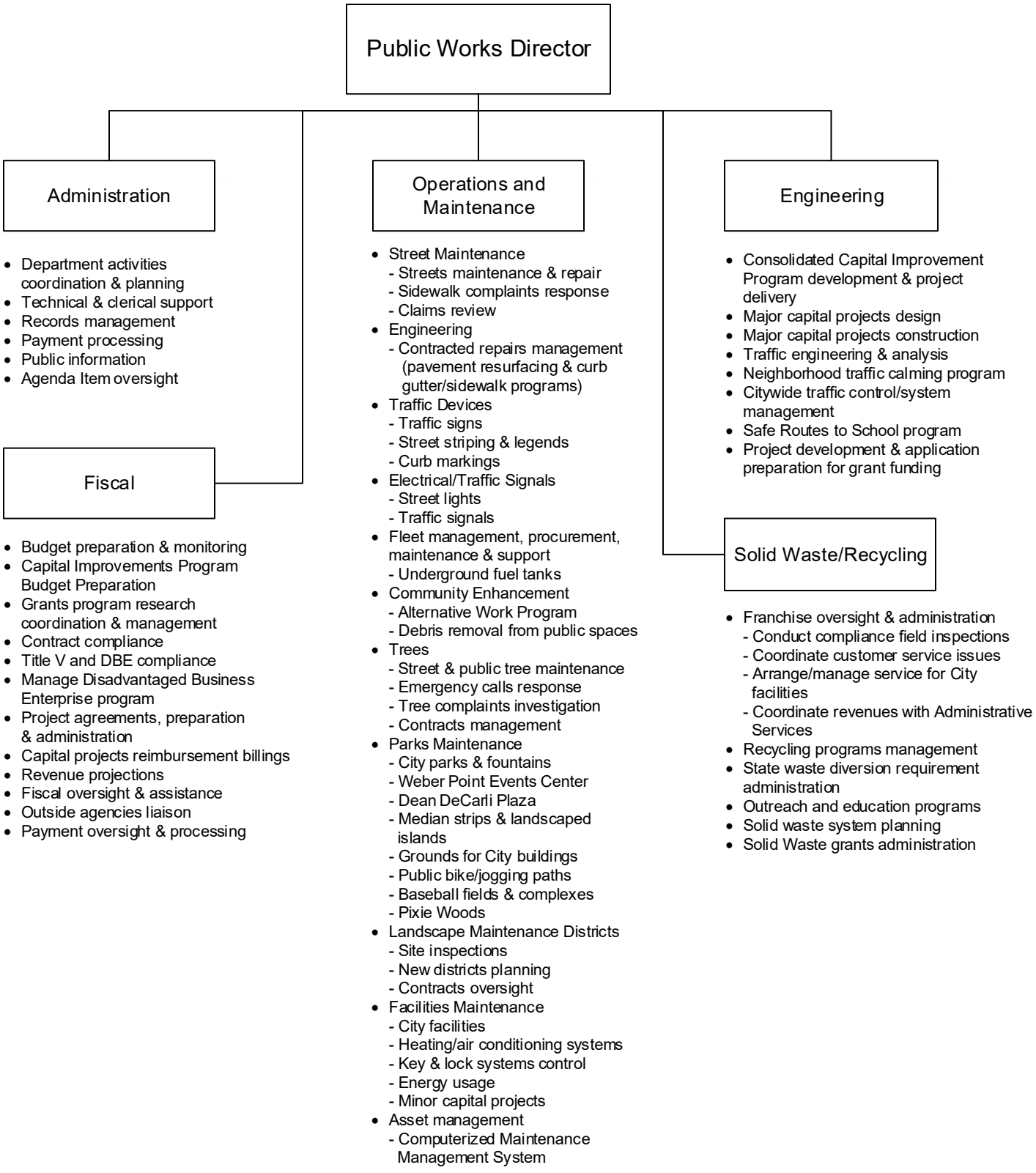

PUBLIC WORKS DEPARTMENT

STOCKTON FOUNDED JUNE 1849
INCORPORATED JULY 1850

PUBLIC WORKS DEPARTMENT

MISSION STATEMENT

Plan, design, build, and maintain public works for residents, businesses, and departments of the City of Stockton to meet their needs and expectations with pride and professionalism in a cost-effective manner.

Budget at a Glance:	
Total Expenditures	$49,596,081
Total Revenues	$35,083,912
Total Net Cost	$14,512,169
Total Staff	157

DEPARTMENT DESCRIPTION

Public Works is comprised of five divisions: Engineering, Solid Waste/Recycling, Operations and Maintenance, Fiscal and Administration.

Engineering oversees traffic engineering, traffic system management and delivery of the City's Capital Improvement Program (CIP) projects.

Solid Waste and Recycling manage recycling programs and oversight of the City's franchise agreements. These programs include:

- Recycling education and outreach.
- 3-cart residential trash, recycling, and green/food waste composting.
- Neighborhood "Clean Sweep".
- Construction/demolition, multi-family housing, and business recycling.
- Food waste composting.

This division also oversees contracted street sweeping services, manages garbage, recycling and special waste services for City facilities, and coordinates services for community cleanups and events. These activities are funded by fees from the franchised hauler gross rate revenues.

Operations and Maintenance is responsible for maintaining transportation infrastructure, parks, trees, Landscape and Lighting Assessment Districts, City facilities, and the City fleet.

- Transportation infrastructure maintenance is funded by State Gas Tax and Measure K Maintenance monies and responsibilities include maintenance, repair and replacement of:
    - 763 miles of roads.
    - Over 1,200 miles of sidewalk, pavement striping and markings.
    - More than 16,000 regulatory/warning signs.
- The Community Enhancement program removes weeds, debris, and graffiti from public spaces.
- Manages contracts for over 2.0 million square feet of median and streetscape landscape maintenance, alley maintenance, and weed spraying.
- The Landscape Maintenance Assessment District function provides maintenance services to 27 separate zones where fees are collected from benefiting properties. Services include landscaping and irrigation work for streetscapes and medians, painting and repair of walls, landscape/janitorial services at 12 parks, and street lighting repair and electricity costs.

- Maintains and pays the electrical power costs for over 19,000 street lights and 308 traffic signals.
- Fleet operations are funded by rental rates charged to user departments. Fleet services include:
    - Maintaining and replacing the City's mixed fleet of approximately 1,000 vehicles and equipment.
    - Providing preventive maintenance inspections to full engine rebuilds, specialized auto body repairs, and vehicle setups. This work is performed either by an in-house team of mechanics and specialists or by outside vendors.
    - Replacing aging vehicles and equipment including police vehicles, heavy fire equipment, and large construction units.

Fiscal and Administration provides management support for the department, which includes office administration and finance.

Public Works' budget consists mainly of restricted funding sources augmented by General Fund monies. The General Fund is used for parks, trees, facilities, and administrative expenses comprising of:

- Maintenance, minor repairs, and capital replacements for 800,000 square feet of City buildings at 60 sites, including janitorial, grounds maintenance, roof maintenance, HVAC, plumbing, carpentry, and key/alarm control services.
- Contracted maintenance services at 50 parks, including janitorial, landscape, vandalism repair, and irrigation work.
- Maintenance of approximately 98,000 trees along streets and in parks, with services limited to safety trimming and emergency response using a combination of City and contracted personnel.

Gas Tax and Measure K Maintenance funds support traffic engineering, traffic system management, and delivery of the various projects in the Capital Improvement Program. The budget for the capital function is separate from, and in addition to, the operating budget. Public Works staff seek out and secure various capital grants, without which, the needed capital improvements could not be completed. Measure K Maintenance and developer fee revenues provide important matching funds for capital projects grants.

KEY CONSIDERATIONS

Maintaining the City's infrastructure is increasingly difficult as our assets age and long term replacement is deferred due to funding limitations. The demand for routine and emergency maintenance increases annually as aging infrastructure is kept in service beyond its useful life. Preventative maintenance has been reduced due to the increased demand for breakdown repair. This is the case in all Public Works maintenance categories of transportation, buildings, parks, and the urban forest. In addition, the cost of utilities and contracted services are not controlled by the City, and cost increases are ultimately absorbed by the City.

Vandalism and wire theft is frequent and expenditures in these areas drain resources that could otherwise be used to replace outdated or damaged equipment and infrastructure. The estimated backlog of needed repairs is currently $1.2 million.

Transportation maintenance receives revenue from State Gas Tax and Measure K. Maintenance activities are focused on high priority safety and pavement preservation tasks, and funding for capital projects has been limited in recent years. Recent approval of a transportation funding package by the State will result in additional funding for transportation system maintenance in future years. However, the new revenue in the first year of the state funding program, FY 2017-18, will not be a significant increase over prior years.

The Public Works General Fund budget also includes additional funding for limited janitorial services at community centers and other City facilities.

Public Works Department
FY 2017-18 Adopted Budget

	General Fund 010	Street Maintenance Gas Tax 030	Measure K Street Maintenance 082	Solid Waste Recycling 047
	See Page F-8	*See Page F-11*	*See Page F-13*	*See Page F-15*
Beginning Available Balance		**$ 1,856,238**	**$ 4,978,872**	**$ 1,196,996**
Revenues				
State Gas Tax	-	8,583,281	-	-
Measure K Sales Tax	-	-	5,083,224	-
User Fees	-	-	-	1,440,983
Interfund Project Charges	-	-	-	-
Other Revenue	29,680	10,000	60,000	5,000
	29,680	**8,593,281**	**5,143,224**	**1,445,983**
Expenditures				
Salary and benefits	4,800,888	4,446,431	-	1,370,524
Operating expenses	6,999,823	4,380,878	2,635,000	710,217
Debt service	-	-	-	-
Capital projects	-	50,000	2,898,192	-
	11,800,711	**8,877,309**	**5,533,192**	**2,080,741**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**(11,771,031)**	**(284,028)**	**(389,968)**	**(634,758)**
Ending Available Balance		**$ 1,572,210**	**$ 4,588,904**	**$ 562,238**
		-	-	-

Public Works Department, Continued
FY 2017-18 Adopted Budget

	Lighting Maintenance 071	Assessment District Maintenance 072	Capital Project Administration 399/999	Fleet Services 501	Public Works Total
	See Page F-17	*See Page F-19*		*See Page N-10*	
	$ 285,398	**$ 9,984,093**	**$ -**	**$ 1,768,130**	
Revenues					
State Gas Tax	-	-	-	-	8,583,281
Measure K Sales Tax	-	-	-	-	5,083,224
User Fees	15,821	3,103,446	-	11,907,681	16,467,931
Interfund Project Charges	-	-	4,651,926	-	4,651,926
Other Revenue	1,620	60,000	-	131,250	297,550
	17,441	**3,163,446**	**4,651,926**	**12,038,931**	**35,083,912**
					-
Expenditures					
Salary and benefits	15,821	-	4,651,926	-	15,285,590
Operating expenses	-	3,920,297	-	8,543,935	27,190,150
Debt service	-	-	-	782,937	782,937
Capital projects	-	-	-	3,000,000	5,948,192
	15,821	**3,920,297**	**4,651,926**	**12,326,872**	**49,206,869**
					-
Transfers					
Transfer In	-	-	-	-	-
Transfer Out	-	(7,212)	-	(382,000)	(389,212)
	-	**(7,212)**	**-**	**(382,000)**	**(389,212)**
Net Annual Activity	**1,620**	**(764,063)**	**-**	**(669,941)**	**(14,512,169)**
					-
	$ 287,018	**$ 9,220,030**	**$ -**	**$ 1,098,189**	
	-	-	-	-	

Revenues	$ 35,083,912
Transfers	-
Total Sources	$ 35,083,912
Expenditures	$ 49,206,869
Transfers	389,212
Total Appropriations	$ 49,596,081

Public Works Department
General Fund - 010
FY 2017-18 Adopted Budget

	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Current Budget	FY 2017-18 Adopted Budget
Total Public Works Department				
Employee Services	$ 2,758,708	$ 3,626,325	$ 4,658,920	$ 4,800,888
Other Services	4,438,869	4,602,723	7,002,380	6,175,872
Materials and Supplies	576,992	855,912	1,447,207	747,751
Other Expenses	26,315	40,582	80,740	76,200
Capital Outlay	-	57,893	-	-
Total	$ 7,800,884	$ 9,183,435	$ 13,189,247	$ 11,800,711
Administration				
Employee Services	245,325	413,034	354,558	384,874
Other Services	249,394	260,865	421,182	396,385
Materials and Supplies	2,619	47,198	8,950	8,505
Other Expenses	7,252	10,163	14,300	14,600
Capital Outlay	-	16,463	-	-
Total	504,590	747,723	798,990	804,364
Operations & Maintenance				
Employee Services	208,220	873,849	945,948	1,020,122
Other Services	220,054	360,840	473,482	371,775
Materials and Supplies	8,540	260,260	718,321	30,796
Other Expenses	1,270	4,797	12,300	12,300
Total	438,084	1,499,746	2,150,051	1,434,993
Parks & Street Trees				
Employee Services	1,137,511	1,028,845	1,268,819	1,216,792
Other Services	3,422,883	3,231,466	4,502,872	3,713,697
Materials and Supplies	236,272	204,329	285,789	250,861
Other Expenses	15,255	11,192	20,800	21,800
Capital Outlay	-	-	-	-
Total	4,811,921	4,475,832	6,078,280	5,203,150
Facilities Maintenance				
Employee Services	1,167,652	1,310,597	2,089,595	2,179,100
Other Services	546,538	749,552	1,604,844	1,694,015
Materials and Supplies	329,561	344,125	434,147	457,589
Other Expenses	2,538	14,430	33,340	27,500
Other Expenses	-	41,430	-	-
Total	2,046,289	2,460,134	4,161,926	4,358,204

PUBLIC WORKS DEPARTMENT

STREET MAINTENANCE/GAS TAX FUND (030)

History

- Gas Tax Fund revenues are transferred from the State based on an allocation formula that distributes taxes collected on fuel sales.
- The City maintains a transportation asset inventory that includes 763 miles of roads, 308 traffic signals, 98,000 trees, and more than 19,000 street lights and 16,000 regulatory/warning signs.
- Expenditures from the fund are used to maintain signals, street lights, traffic devices, streets and sidewalks, bridges, ditches, graffiti abatement, and street trees.

FY 2016-17 Events

- Completed 9,000 tons of asphalt repair.
- Upgraded 72 overhead street name signs along West Lane and Airport Way.
- Replaced 2,250 street name signs.
- Restriped approximately 250 lane miles and repainted 550 “Stop” legends.
- Continued annual traffic signal controller preventative maintenance inspections for 293 signalized controllers.
- Replaced 37,000 linear feet of stolen wires.
- In addition to typical street light maintenance, City crews and contract staff converted over 5,300 street lights to LED fixtures as part of the LED Streetlight Phase 3 project.
- Replaced over 36 street light/signal pole knockdowns.
- Hauled 186,104 tons of trash and debris from vacant areas and streets right-of-way.

FY 2017-18 Budget Changes

- Continue re-striping, sign upgrading, and pavement repair program.
- Complete annual traffic signal controller preventative maintenance inspections for 308 controllers.
- The gas tax has been a volatile revenue source with projections that can vary from year-to- year by over a million dollars. This variability is caused by the Excise Tax (Prop 42 replacement) calculation based on fuel consumption and varying fuel prices. The State recently approved a transportation funding package (SB1) that will reduce this volatility and significantly increase revenues in future years. However, the additional revenue for FY 2017-18 will be small and will not have a significant impact on the program.

Public Works Department
Street Maintenance/Gas Tax - 030
FY 2017-18 Adopted Budget

	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Projected	FY 2017-18 Adopted Budget
Beginning Available Balance	**$ 2,595,998**	**$ 3,493,794**	**$ 3,044,731**	**$ 1,856,238**
Revenues				
State Gas Tax	5,184,997	4,834,085	5,245,902	5,326,608
Prop 42 Replacement Gas Tax	3,183,837	1,328,069	741,647	3,256,673
Refunds and reimbursements	10,134	1,076	-	-
Interest	15,888	14,052	10,000	10,000
	8,394,856	**6,177,282**	**5,997,549**	**8,593,281**
Expenditures				
Salary and benefits	4,213,890	3,822,133	4,020,341	4,446,431
Electricity	2,109,595	25,586	-	-
Maintenance and repair services	437,363	196,210	630,784	720,000
Insurance premiums	119,593	118,625	111,471	131,104
Auto equipment rental	935,216	970,155	779,494	1,133,247
Computer/Tech/Operating support	372,945	428,613	349,285	406,349
Engineering services	10,750	17,425	-	-
Construction services	16,900	199,878	165,000	105,000
Materials and supplies	1,240,376	753,264	898,758	1,602,000
Fuels - gas/oil/propane	88,689	56,119	97,726	116,919
All other expenses	61,743	38,337	133,183	166,259
Capital projects	-	-	-	50,000
	9,607,060	**6,626,345**	**7,186,042**	**8,877,309**
Transfers				
Transfer In - Measure K - 082	2,110,000	-	-	-
Transfer Out	-	-	-	-
	2,110,000	**-**	**-**	**-**
Net Annual Activity	**897,796**	**(449,063)**	**(1,188,493)**	**(284,028)**
Ending Available Balance	**$ 3,493,794**	**$ 3,044,731**	**$ 1,856,238**	**$ 1,572,210**

Available Balance Calculation

Current assets	$ 3,349,258
Current liabilities	(304,527)
Ending Available Balance	$ 3,044,731

MEASURE K MAINTENANCE FUND (082)

History

- In 1990, voters in San Joaquin County passed a ½ cent sales tax increase dedicated to transportation projects. This original sales tax increase was to expire in 2011; however, in 2006, voters passed a 30-year extension of the sales tax increase.
- Of the funds collected, 35% are dedicated to maintenance activities and are divided among the jurisdictions in the County. The program is administered by the San Joaquin Council of Governments, and Measure K funds are distributed to the City quarterly.
- The City of Stockton historically used this funding for local capital projects and to provide matching funds to leverage state and federal grant programs. However, recent reductions in Gas Tax revenue and other changes resulted in the use of Measure K maintenance funds for maintenance.

FY 2016-17 Events

- $3 million was budgeted for several capital projects including the Neighborhood Traffic Calming Program, and matching funds for the Center Street and El Dorado Street Overpass Rehabilitation and the federal Regional Surface Transportation Program street resurfacing project.
- In addition, $1.9 million provided for operational activities related to pavement, street lighting, traffic signals, pavement markings, and signs.

FY 2017-18 Budget Changes

- Based upon information provided by the San Joaquin Council of Governments, projected revenues are budgeted to increase by 4%.
- Several capital projects budgeted include: the Accessible Pedestrian Signals Program, Alexandria and Five Mile Slough Culvert Replacements, Neighborhood Traffic Management Program, Responsive Traffic Signal Control on El Dorado, Traffic Signal Control System, and matching funds for federal Regional Surface Transportation Program street resurfacing project, Bridge Engineering and Rehabilitation/Replacement Programs, Hunter Street Road Diet and Bike Lane Installation, Emergency Vehicle Pre-Emption, and Installation and Upgrade of Bicycle Facilities Citywide.
- $2.4 million is budgeted for operational activities related to engineering, pavement, street lighting, traffic signals, and pavement markings and signs to improve the City's infrastructure.

Public Works Department
Measure K - Maintenance - 082
FY 2017-18 Adopted Budget

	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Projected	FY 2017-18 Adopted Budget
Beginning Available Balance	**$ 5,912,993**	**$ 6,610,879**	**$ 5,126,187**	**$ 4,978,872**
Revenues				
Sales Tax	4,104,500	4,887,468	3,500,000	5,083,224
Interest	68,935	165,666	60,000	60,000
Other Revenues	175,323	2,365,566	-	-
	4,348,758	**7,418,700**	**3,560,000**	**5,143,224**
Expenditures				
Operating	55,184	2,490,303	1,806,513	2,635,000
Capital projects	1,443,673	252,944	1,900,802	2,898,192
Debt service	42,015	30,814	-	-
	1,540,872	**2,774,061**	**3,707,315**	**5,533,192**
Transfers				
Transfer In - Capital - 080	-	-	-	-
Transfer Out - Gas Tax - 030	(2,110,000)	-	-	-
	(2,110,000)	**-**	**-**	**-**
Net Annual Activity	**697,886**	**4,644,639**	**(147,315)**	**(389,968)**
Ending Available Balance	**$ 6,610,879**	**$ 11,255,518**	**$ 4,978,872**	**$ 4,588,904**

Available Balance Calculation

Current assets	$ 11,388,465
Current liabilities	(132,947)
Capital Appropriation	(6,129,331)
Ending Available Balance	$ 5,126,187

PUBLIC WORKS DEPARTMENT

SOLID WASTE AND RECYCLING FUND (047)

History

- This fund was established to track financial activities in compliance with state mandates for solid waste diversion and expansion of recycling programs.
- Revenues for this fund come from the 3.5% surcharge (AB939 fees) on gross revenues paid by the franchise haulers (Waste Management and Republic Allied Waste) as a component of their franchise fees. This results in approximately $1.4 million per year for the operating budget including franchise oversight.
- The AB939 fees are the sole revenue source for the division apart from a small state grant to promote beverage container recycling.

FY 2016-17 Events

- Partnered with San Joaquin County Solid Waste to install sharps collection kiosks in local pharmacies so residents have safe disposal options for syringes.
- Conducted a performance review of the franchised haulers with R3 Consulting.
- Coordinated a Citywide committee to develop and issue a request for proposals for hazardous waste management services for all City departments.
- Partnered with the franchised haulers to create StocktonRecycles.com, a website to provide understandable and accessible information to promote proper recycling.
- Maintained the Green Business Certification through the Greater Stockton Chamber of Commerce. Obtained Green Business Certification at the state level.

FY 2017-18 Budget Changes

- Program expenses include funding for tree trimming related to street sweeping, consultant for Solid Waste Division review and analysis, and hosted website offering detailed information about Stockton's solid waste and recycling programs including a comprehensive on-line recycling guide.
- Collaboration with the San Joaquin Regional Conservation Corps to improve special event recycling efforts and inspect curbside recycling and green waste carts.
- Increased outreach efforts including redesign and updating of existing outreach materials for commercial recycling and organics recycling. These efforts bring the City in compliance with AB 1826 mandates requiring local jurisdictions to implement an organic waste recycling program.

Public Works Department
Solid Waste & Recycling - 047
FY 2017-18 Adopted Budget

	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Projected	FY 2016-17 Adopted Budget
Beginning Available Balance	**$ 1,972,638**	**$ 1,908,740**	**$ 1,890,701**	**$ 1,196,996**
Revenues				
Franchise Fees				
Residential	359,698	339,717	350,240	350,590
Residential	415,307	401,461	412,790	413,203
Commercial	290,570	250,257	311,383	311,694
Commercial	260,054	249,117	300,001	300,301
Other	9,002	8,017	6,701	6,708
Industrial	13,060	39,602	17,938	17,956
Industrial	32,383	38,523	40,491	40,531
	1,380,074	1,326,694	1,439,544	1,440,983
Interest	16,519	33,792	5,000	5,000
Other Revenues	85	-	-	-
	1,396,678	**1,360,486**	**1,444,544**	**1,445,983**
Expenditures				
Salaries and Benefits	1,075,049	1,046,902	1,430,399	1,370,524
Rents and Support	90,762	80,496	125,637	81,187
Professional & Special Services	80,545	46,218	184,216	292,207
Materials and Supplies	21,577	24,165	54,233	85,524
Training & Travel	17,828	14,356	20,700	35,095
Indirect Costs	153,964	153,964	153,964	153,964
All Other Expenses	20,851	12,424	169,100	62,240
	1,460,576	**1,378,525**	**2,138,249**	**2,080,741**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**(63,898)**	**(18,039)**	**(693,705)**	**(634,758)**
Ending Available Balance	**$ 1,908,740**	**$ 1,890,701**	**$ 1,196,996**	**$ 562,238**

Available Balance Calculation

Current assets	$ 1,945,796
Current liabilities	(55,095)
Ending Available Balance	$ 1,890,701

PUBLIC WORKS DEPARTMENT

LIGHTING ASSESSMENT DISTRICT FUND (071)

History

- This fund tracks financial activity relative to the Central Stockton Lighting Maintenance Assessment District (CSLMD) formed under the Landscape and Lighting Act of 1972 and collects assessments for the “Special Lighting Benefit” received.
- The current district is a reformation of the original Lighting & Maintenance Districts 74 and 75 formed under the Street Light Acts of 1927 and 1931. There were originally five zones between these two districts.
- Only one of the original five zones is still active. The Oxford Manor zone contains 278 street lights.

FY 2016-17 Events

- A review of long term capital needs and the capacity of the current reserve was completed.

FY 2017-18 Budget Changes

- A plan for gradual replacement of the District’s ongoing infrastructure, including conversion to LED fixtures will be developed.

Public Works Department
Lighting Maintenance - 071
FY 2017-18 Adopted Budget

	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Projected	FY 2017-18 Adopted Budget
Beginning Available Balance	**$ 237,960**	**$ 249,545**	**$ 275,438**	**$ 285,398**
Revenues				
Charges for services	23,827	23,901	23,823	15,821
Investment earnings	2,072	4,712	1,620	1,620
	25,899	**28,613**	**25,443**	**17,441**
Expenditures				
Operations	14,314	2,720	15,483	15,821
	14,314	**2,720**	**15,483**	**15,821**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**11,585**	**25,893**	**9,960**	**1,620**
Ending Available Balance	**$ 249,545**	**$ 275,438**	**$ 285,398**	**$ 287,018**

Available Balance Calculation	
Cash & interest receivable	$ 275,438
Accounts receivable	-
Accounts payable	
Ending Available Balance	$ 275,438

STOCKTON CONSOLIDATED LANDSCAPE MAINTENANCE ASSESSMENT DISTRICT 96-2 FUND (072)

History

- In previous years, this fund combined Landscape Maintenance Assessment Districts and Storm Drain Maintenance Districts. This fund currently reflects only the Landscape Maintenance Districts which are managed by Public Works.
- On February 26, 1996, Council adopted Resolution No. 96-0084 that consolidated the eight Landscape Maintenance Districts that existed at the time into the new Consolidated Landscape District 96-2.
- There are 34 separate zones in the Consolidated Landscape District. Assessments are levied in 27 zones. Assessments are not levied in the remaining seven zones as no improvements have been constructed and maintenance is not required.
- This fund carries a significant balance which is the aggregate of the separate fund balances for the 27 zones. Funds from one zone cannot be used in a different zone. The fund balances for each zone are intended to be used for replacement of infrastructure, such as irrigation systems, back up walls, street lights, and playground equipment, and for replacement of plant material. However, only certain zones were created with assessments that automatically keep pace with inflation. The fund balance in zones without a cost of living adjustment is reserved to meet future increases in maintenance costs, and may be insufficient in future years to replace aged infrastructure in future years.
- Improvements maintained include, but are not limited to, street and median landscaping, fountains, ornamental structures, public lighting (such as street lights and traffic signals), walls, irrigation, parks, and park equipment. Maintenance typically includes mowing, edging, trash collection, irrigation system operation and repairs, and replanting of landscape.
- All maintenance services are provided by contract with the exception of some lighting work performed by City staff.

FY 2016-17 Events

- A review of annual operational tasks and long term capital needs was completed.
- Repainted game courts at 12 parks and 1 open space.

FY 2017-18 Budget Changes

- The assessment will remain the same for FY 2017-18 for the seven zones with fixed assessments.
- For the 20 zones where the assessment formula provides for adjustment, the actual FY 2017-18 assessment will be reduced in four zones, remain the same as the FY 2016-17 assessment in three zones, and be increased in 13 zones.

Public Works Department
Assessment District Maintenance - 072
FY 2017-18 Adopted Budget

	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Projected	FY 2017-18 Adopted Budget
Beginning Available Balance	**$ 13,071,388**	**$ 11,320,143**	**$ 11,758,679**	**$ 9,984,093**
Stormwater Maintenance District	(2,121,561)			
Adjusted, Beginning Available Balance	**10,949,827**			
Revenues				
Charges for services	2,857,134	2,846,721	2,752,692	3,103,446
Investment earnings	83,272	207,608	60,000	60,000
	2,940,406	**3,054,329**	**2,812,692**	**3,163,446**
Expenditures				
Miscellaneous expenditures	2,570,090	2,615,793	4,580,066	3,920,297
Capital projects	-	-	-	-
	2,570,090	**2,615,793**	**4,580,066**	**3,920,297**
Transfers				
Transfer In	-	-	-	-
Transfer Out - Storm Drain Maint. Dist.	-	-	(7,212)	(7,212)
	-	**-**	**(7,212)**	**(7,212)**
Net Annual Activity	**370,316**	**438,536**	**(1,774,586)**	**(764,063)**
Ending Available Balance	**$ 11,320,143**	**$ 11,758,679**	**$ 9,984,093**	**$ 9,220,030**

Available Balance Calculation

Cash & interest receivable	$ 11,932,251
Accounts payable	(173,572)
Encumbrances	-
Ending Available Balance	$ 11,758,679

JCB
JCB
MATCO
TOOLS
BRUTE