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6 7	Attorneys for Franklin High Yield Tax-Free Income Fund and Franklin California High Yield Municipal Fund	
8		
9	UNITED STATES	S BANKRUPTCY COURT
10	EASTERN DIST	TRICT OF CALIFORNIA
11	SACRAM	MENTO DIVISION
12	In re:	Case No. 12-32118 (CMK)
13	CITY OF STOCKTON, CALIFORNIA	A, D.C. No. OHS-15
14	Debtor.	Chapter 9
15		Adv. Proceeding No. 13-02315-C
16 17	WELLS FARGO BANK, NATIONAL ASSOCIATION, FRANKLIN HIGH YIELD TAX-FREE INCOME FUND, AND FRANKLIN CALIFORNIA HIG	FREE INCOME FUND AND FRANKLIN CALIFORNIA HIGH
18	YIELD MUNICIPAL FUND,	EVIDENTIARY OBJECTIONS TO DIRECT TESTIMONY
19	Plaintiffs.	DECLARATION OF ROBERT DEIS IN SUPPORT OF
20	V.	CONFIRMATION OF FIRST AMENDED PLAN FOR THE
21	CITY OF STOCKTON, CALIFORNIA	A, ADJUSTMENT OF DEBTS OF CITY OF STOCKTON
22	Defendant.	CALIFORNIA (NOVEMBER 15, 2013)
23		Date: May 12, 2014
2425		Time: 9:30 a.m. Dept: C, Courtroom 35 Judge: Hon. Christopher M. Klein
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Franklin High Yield Tax-Free Income Fund and Franklin California High Yield Municipal Fund (collectively, "Franklin") respectfully submit the following evidentiary objections to the Direct Testimony Declaration Of Robert Deis In Support Of Confirmation Of First Amended Plan For The Adjustment Of Debts Of City Of Stockton, California (November 15, 2013) [Docket No. 1368 / Adv. Pro. Docket No. 63].

GROUNDS FOR OBJECTION

Since before my tenure as the City Manager, Stockton had realized that an essential part of its recovery from the intransigent economic downturn of the Central Valley would include maximizing revenue increases and achieving expenditure reductions while still maintaining a viable city. In early 2012, the City approached Fairbank, Maslin, Maullin, Metz & Associates ("FM3"), a public opinion research and strategy firm, to conduct a poll of Stockton voters on the possibility of a tax increase measure on the November 2013 ballot. FM3 polled voter support for variations of major new increases in two tax sources sales tax and/or utility users tax ("UUT")—that would increase the City's General Fund revenue base as much as was feasible. FM3's research included questions specifically tailored to measure voter support for different measures under types of different circumstances, including a ³/₄- or ¹/₂-cent sales tax increase, a 2% increase in the UUT, or a combination of a ½-cent sales tax and 2% UUT increase. The polling also assessed voter reaction to different proposed uses for the revenues created by the tax measure, to the inclusion of a sunset provision in the measure, and to the effect of the City's ongoing bankruptcy case. The City was extensively involved in the drafting of the questions included in the poll, with the goal of maximizing its chances of passing a new tax measure that would achieve the greatest possible increase in General Fund revenues. However, we also relied on the professional pollsters' judgment to ensure that the results were statistically significant within acceptable margins for error and confidence factors.

PARAGRAPH OBJECTED TO

Franklin objects to the underlined statements in this paragraph because they lack foundation. FED. R. EVID. 602. Franklin further objects to the statements in this paragraph because Mr. Deis's description of the FM3 report is not the best evidence of that document. FED. R. EVID. 1002.

1	PARAGRAPH OBJECTED TO	GROUNDS FOR OBJECTION
2	3. The City received the results of FM3's	Franklin objects to the statements in this
3	poll in September 2012. A true and correct copy of FM3's polling report was attached as Exhibit B to the Reply Declaration. The City	paragraph because Mr. Deis's description of the FM3 report is not the best evidence of that document. FED. R. EVID. 1002.
4	also received a summary of key findings from the FM3 survey, which was admitted into	#000m0m0 1
5	evidence as Exhibit 106 in the Eligibility Contest. Not surprisingly, the results	
6	confirmed that a ³ / ₄ -cent sales tax measure had a greater probability of passing if all of the	
7	receipts went to public safety purposes, including hiring additional police. Fully 78% of	
8	voters indicated that they would support a ¾-cent sales tax increase that dedicated its funding to enhancing police protection and	
9 10	crime prevention. However, such a special tax measure would require two-thirds voter	
11	approval, and would not have provided funds to balance the General Fund budget without	
12	additional reductions in services. Such a "restricted tax" would not have allowed the	
13	City to pay creditors and to plug the structural deficit in the Plan.	
14	4. The poll results showed substantially	Franklin objects to the statements in this paragraph because Mr. Deis's description of
15	lower support for a ¾-cent sales tax measure whose receipts would "primarily provide funding to existing debt holders, employee	the FM3 report is not the best evidence of that document. FED. R. EVID. 1002.
16	compensation and benefits, and city-paid retiree medical benefits, but would not provide	
17	funding to improve existing City services or restore services that have been previously cut,"	
18	as only 21% of those polled stated they would support such a measure. This question was	
19	geared towards determining voter sentiment for simply plugging the budgetary deficit of the	
20	current organization at the time, and either avoiding or exiting bankruptcy without	
21	addressing service and other needs. There was, however, a 71% level of polling support for a	
22	³ / ₄ -cent general sales tax measure that provided funding for both increased public safety	
23	funding and general services. As a general tax, this required only a majority level of voter	
24	support for approval, and thus was more likely ultimately to be enacted while also providing a	
25	funding solution that avoided further cuts in service at the same time as voters were paying	
26	more in taxes.	

1	PARAGRAPH OBJECTED TO	GROUNDS FOR OBJECTION
2	5. The poll results also showed other key facts. First, when voters were asked their	Franklin objects to the underlined statements in this paragraph because they contain improper opinion testimony that is not rationally based
3	opinion on increasing the UUT by 2%, support dropped to the 49% to 66% range depending on	on Mr. Deis's perception and not helpful to clearly understand Mr. Deis's testimony or to
4	the version of the question. Second, when voters were asked their opinion on a measure	determine a fact in issue. FED. R. EVID. 701. Franklin further objects to the statements in this
5	including both a ½-cent sales tax increase and a 2% UUT increase, the level of support for both	paragraph because Mr. Deis's description of the FM3 report is not the best evidence of that
6	taxes dropped to 39%. Finally, when voters were questioned about their preferences after	document. FED. R. EVID. 1002.
7	hearing possible negative campaign statements, voter support for the two sales tax options—½-	
8	cent and ³ / ₄ -cent—dropped to 62% and 66% respectively, and voter support for the UUT	
9	increase dropped to 52%. In light of the plus or minus 7% margin of error, the UUT increase	
10	was deemed not to be a viable option. Thus, the only funding measure that would maximize revenues, provide flexibility to pay creditors,	
11	and enhance public safety, and which still had a reasonable probability for success, was a ³ / ₄ -	
12	cent general sales tax.	
13	8. Based on FM3's research, the City put Measures A and B on the November 2013	Franklin objects to the statements in this paragraph because Mr. Deis's description of
15	ballot. Measure A proposed to raise the sales tax by 0.75%, from 8.25% to 9%. Measure B	Measures A and B is not the best evidence of those documents. FED. R. EVID. 1002.
16	was an advisory measure asking the electorate whether 65% of the proceeds from Measure A	
17	should be used to "pay for law enforcement and crime prevention services such as those	
18	described in Stockton's Marshall Plan on Crime" and 35% to "help end the bankruptcy	
19	and restore other City services."	Enoughling shipsets to the syndonian distance to in
20	12. Both Measures A and B passed. Measure A passed by an extremely slim margin. Just 51.86% of voters—14,939 out of a total of	Franklin objects to the underlined statements in this paragraph because they are speculative and lack foundation. FED. R. EVID. 602. Franklin
21	28,808 voting—voted in favor of the measure. Had only 535 of the 14,939 voted yes instead	further objects to the underlined statements in this paragraph because they contain improper
22	voted no, Measure A would have failed. Measure B passed by a wider margin, with	opinion testimony that is not rationally based on Mr. Deis's perception and not helpful to
23	59.27% of voters voting yes. Measure A's narrow victory confirmed the City's business	clearly understand Mr. Deis's testimony or to determine a fact in issue. FED. R. EVID. 701.
24	judgment that the voters likely would not tolerate a tax increase greater than 0.75%,	Franklin further objects to the statements in this paragraph because Mr. Deis's description of
25	while the comfortable passage of Measure B confirmed that the sales tax increase likely	the election results is not the best evidence of documents providing those results. FED. R.
26	would not have passed if a larger portion of the revenues was dedicated to paying creditors	EVID. 1002.
27	instead of improving public safety and City services.	
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1	PARAGRAPH OBJECTED TO	GROUNDS FOR OBJECTION
2	13. Thanks to the passage of Measure A, the City projects that it will receive \$286 million in	Franklin objects to the underlined statements in this paragraph because they are improper legal
3	additional revenue over the next 10 years. ³ While approximately 65% of these revenues	conclusions. FED. R. EVID. 701.
4	are committed to the restoration of police services and crime prevention, the remainder	
5	will enable the City to balance its General Fund budget without resorting to additional cuts in vital City services, while at the same time	
6	building up the City's reserves. This will put the City on a much more secure financial	
7	footing by funding the Plan. It will also restore the viability of the City as a municipality and	
8 9	as a community. However, there will still be other unmet needs of the City that can be	
10	addressed only through growth in the local economy.	
11	fn3: The tax will sunset when the City achieves economic recovery such that General Fund	
12	revenues regain the levels received in fiscal year 2008-09 adjusted for inflation, or in 10 years, whichever comes first. However, the tax	
13	may remain in effect longer than 10 years if economic conditions warrant. There are review	
14	provisions that allow the tax to continue if findings are adopted at two noticed public	
15	hearings, after hearing the recommendation of the Citizens Advisory Committee, that the	
16	revenues are still necessary to carry out the purpose of the tax and that the total	
17	compensation of City employees is not excessive relative to other similar public sector	
18	employers.	
19 20	14. The City was barely able to sell voters on a tax increase that paid for some of the City's	Franklin objects to the underlined statements in this paragraph because they offer improper
20	most vital "products": law enforcement, crime prevention, and the restoration of City services.	opinion testimony that is not rationally based on Mr. Deis's perception and not helpful to
22	In my experience, it would have been even more difficult, if not impossible, to pass a tax	clearly understand Mr. Deis's testimony or to determine a fact in issue. FED. R. EVID. 701.
23	measure devoted solely to paying financial creditors such as Franklin. This was supported by the City's polling. In short, the City asked	
24	by the City's polling. <u>In short, the City asked</u> the voters to pass the highest tax increase that the City thought feasible, and then worked	
25	diligently to convince those voters to vote "yes."	
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1	PARAGRAPH OBJECTED TO	GROUNDS FOR OBJECTION	
2	15. Having successfully, albeit barely, passed	Franklin objects to the underlined statements in	
3	Measure A, I believe that it is unlikely that the City's residents would support another tax	this paragraph because they assume facts not in evidence, misstate Franklin's arguments, are	
4	increase in the near future. I do not believe that Measure A would have passed without the strong but expansive compaign financed by the	speculative and lack foundation. FED. R. EVID. 602. Franklin further objects to the underlined statements in this paragraph because	
5	strong but expensive campaign financed by the business community, and based on my	underlined statements in this paragraph because they offer improper opinion testimony that is not rationally based on Mr. Deis's perception	
6	extensive interaction with that community, I do not believe that it has the interest or wherewithal to fund another campaign for more	and not helpful to clearly understand Mr. Deis's testimony or to determine a fact in issue.	
7	tax increases. Were the City's bankruptcy case dismissed, it could not, as Franklin seems to	FED. R. EVID. 701.	
8	suggest, raise yet more tax revenue at the drop of a hat. Following the passage of Measure A,		
9	the City's 9% sales tax rate is now among the highest in the state. ⁴ More importantly, it is		
10	among the highest among nearby cities, which compete with Stockton for business. Manteca,		
11	Sacramento and Tracy all have an 8.5% sales tax rate, and Lodi and Elk Grove have an 8%		
12	rate. Modesto, whose attempt to increase its sales tax rate by 1% was rejected by voters in		
13	the November 2013 election, has a 7.625% rate. These cities now have a measurable		
14	advantage in the competition for business by virtue of their lower sales tax rates.		
15	fn4: There are 125 cities with a 9% tax statewide, representing 10.93 million of the		
16	total 30.78 million residents of cities, or 35.5% of the total city population in California. There		
17	are 258 cities with a lower sales tax rate, and only 18 with a rate higher than 9%. A true and		
18	correct copy of a table collecting the Board of Equalization's data on tax rates with the		
19	California Department of Finance's data on population is attached hereto as Exhibit A.		
20	16. Moreover, the City must now	Franklin objects to the underlined statements in	
21	demonstrate that it will use the revenues created by Measure A to set Stockton on a	this paragraph because they are speculative and lack foundation. FED. R. EVID. 602. Franklin	
22	secure fiscal path. The City's voters will surely view any additional tax increases in the near	further objects to the statements in this paragraph because they offer improper opinion	
23	term with skepticism. The City needs to prove that it is a good steward of the new sales tax	testimony that is not rationally based on Mr. Deis's perception and not helpful to clearly	
24	proceeds and must follow through on its commitments of reducing crime and	understand Mr. Deis's testimony or to determine a fact in issue. FED. R. EVID. 701.	
25	implementing the Marshall Plan on Crime. This will take years to accomplish. Before any more		
26	taxes are considered, the City will also have to identify future needs that resonate with the		
27	citizenry. Paying more money to creditors will likely not be one of them.		
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1	PARAGRAPH OBJECTED TO	GROUNDS FOR OBJECTION	
2	17. Franklin's arguments that the City should raise its UUT rate miss the mark. In 2004, the	Franklin objects to the underlined statements in this paragraph because they assume facts not in	
3	City was forced to reduce the UUT from 8% to 6% in order to prevent challengers from	evidence and misstate Franklin's arguments.	
4	bringing a ballot measure to reduce the UUT to 2% or 0%. Political pressure against increasing		
5	the UUT remains strong. The City placed Measure U on the November 4, 2008 ballot,		
6	which the voters passed. The purpose of Measure U was to modernize the current UUT		
7	ordinance to treat taxpayers equally regardless		
8	of what technology they used for telecommunication and video services.		
9	Specifically, it was intended to protect the tax from litigation alleging that local phone taxes should have been repealed when the federal		
10	government ceased taxing long-distance calls in 2006. It also was intended to extend the tax		
11	to new technologies such as text messaging. In order to convince voters to support the		
12	extension of the UUT to new technologies, Measure U included a commitment to maintain		
13	the UUT at no higher than 6%.		
14	18. Any subsequent effort to increase the UUT would run afoul of this pledge, and the	Franklin objects to the underlined statements in this paragraph because they are vague,	
15	FM3 polling results discussed above indicated a low a probability of a UUT increase passing.	speculative and lack foundation. FED. R. EVID. 602. Franklin further objects to the	
16	The language of Measure A polled initially at 71% support and wound up with only 51.86%	statements in this paragraph because they contain improper opinion testimony that is not	
17	"yes" votes after a bitter campaign. The 2% UUT alone polled initially at only 49%-66%	rationally based on Mr. Deis's perception and not helpful to clearly understand Mr. Deis's	
18	support, which indicates it would not have survived a hard-fought electoral battle like the	testimony or to determine a fact in issue. FED. R. EVID. 701. Franklin further objects to the	
19	one that occurred in November 2013. A 2% UUT, <i>combined</i> with a ½-cent sales tax,	statements in this paragraph because Mr. Deis's description of the FM3 report is not the best	
20	secured only 39% polling support in the FM3 poll. Voters are as unlikely to be supportive of	evidence of that document. FED. R. EVID. 1002.	
21	enacting two different taxes through two back- to-back elections as they would be doing it in a		
22	single election, and would accuse the City of misleading them on Measures A and B. As I		
23	mention above, the UUT is neither a popular tax nor one that is well understood by the		
24	voting public. The UUT has little chance of being increased in the near future, and raising it		
25	is simply not a viable option.		
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	PARAGRAPH OBJECTED TO	GROUNDS FOR OBJECTION	
1	TAKAGKATII ODJECTED TO	GROUNDS FOR OBJECTION	
2	20. It has been a long and difficult journey to wrestle control of the City's finances back from	Franklin objects to the statements in this paragraph because they are vague and lack	
3	the vested interests that had shoved City management aside and pursued their own goals	foundation. FED. R. EVID. 602. Franklin further objects to the statements in this	
4	with vigor and success. When I arrived at Stockton, the staff was demoralized and unsure	paragraph because they contain improper opinion testimony that is not rationally based on Mr. Dair's paragraph and not halpful to	
5	of the future, mediocrity was the norm, and very few staff took seriously the need to be disciplined and good stewards of the public	on Mr. Deis's perception and not helpful to clearly determine a fact in issue. FED. R. EVID. 701.	
6 7	trust and resources. I took this assignment on July 1, 2010, because the relatively new City	EVID. 701.	
8	Council understood that there was something wrong, and because they shared a similar "good		
9	government" value system. They just needed help in getting to the bottom of things and to be		
10	provided options for dealing with the City's problems. This was a key start to the City's		
11	turnaround. That is why I was willing to take on this challenge. The interplay between financial self-interests (e.g. labor, developers,		
12	etc.) and the governing body and senior management often goes unnoticed. In my		
13	opinion, this interplay and how the City makes decisions with large financial consequences,		
14	are key to evaluating future viability and the relative risk of the City winding up in		
15	bankruptcy court again.		
16	21. <u>Practitioners of local government</u> management, i.e. International City	Franklin objects to the underlined statements in this paragraph because they lack foundation.	
17	Management Association (ICMA), measure municipal sustainability according to four	FED. R. EVID. 602.	
18	criteria: cash solvency, budgetary solvency, service-level solvency and long-term solvency.		
19	Cash solvency is the relative ability to generate cash to pay bills when they become due.		
20 21	Budgetary solvency is the relative ability to fully budget and generate adequate resources to cover expenditures over a budget cycle. Service		
22	insolvency is the relative ability to provide adequate services to meet the health, safety and		
23	welfare needs of its citizens. Long-term solvency is the ability to balance revenues and		
24	spending, meet future obligations and handle unknown financial challenges in the long run. I		
25	will address these criteria as they apply to Stockton in the balance of this Declaration. I		
26	believe that I am well-qualified to do so because most of the Plan was formulated under		
27	my watch and the team that will transition the City from insolvency to solvency was hired by		
28	me. I am very familiar with the City's efforts to achieve each of the four types of solvency.		

PARAGRAPH OBJECTED TO GROUNDS FOR OBJECTION 1 It is notable that Franklin does not appear Franklin objects to the underlined statements in 2 to directly challenge the City's ability to meet this paragraph because they assume facts not in the cash, budget and service solvency evidence and misstate Franklin's arguments 3 standards. To the contrary, Franklin's expert, and the opinions of Mr. Moore. Franklin further Charles M. Moore ("Moore"), opines that the objects to the italicized statements in this 4 City is actually more cash solvent than it is paragraph because they contain improper letting on, and suggests that the City is actually opinion testimony that is not rationally based 5 underestimating its ability to pay its debts. I on Mr. Deis's perception and not helpful to believe that his opinions suffer from his lack of clearly understand Mr. Deis's testimony or to 6 experience in managing local governments, a determine a fact in issue. FED. R. EVID. 701; lack of understanding of state law regarding see also Britz Fertilizers, Inc. v. Bayer Corp., 7 2009 U.S. Dist. LEXIS 57947, at *8-9 (E.D. Public Facility Fees ("PFFs"), and a lack of knowledge of the City's specific financial Cal. June 17, 2009) (fact witness not permitted 8 situation. Specifically, Moore claims that the to offer opinions to rebut expert's City can simply pay Franklin hundreds of methodology). 9 thousands of dollars a year in PFFs (which it could not legally do, even if PFF revenues 10 hadn't plummeted), and that the City need not provide for an annual buffer against typical 11 variations in multiple revenue and expenditure line-items or future recessions (which is the 12 proper way to provide service reliability and avoid future financial catastrophes). Moreover, 13 it is clear that Franklin cares little about the City's community health, ability to provide 14 services to its residents, or capacity to weather future financial downturns, since the Moore 15 Report appears to argue that any spare dollar should be paid to Franklin, rather than 16 ensuring the City's long-term fiscal health. Moore seems to ignore the competing priorities 17 for scarce General Fund dollars and the fact that it is the City Council that determines 18 budgetary priorities. 19 23. Franklin objects to the underlined statements in Despite insisting that the City has boatloads of available funds, Franklin makes this paragraph because they assume facts not in 20 passing reference to one of the favored talking evidence and misstate Franklin's arguments 21 points of Moody's and other pundits; namely, and the opinions of Mr. Moore. Franklin that the Plan cannot be feasible unless it objects to the italicized statements in this impairs its CalPERS contract. Franklin, paragraph because they are vague, speculative 22 Moody's and the rest cite the City of Vallejo, and lack foundation. FED. R. EVID. 602. which did not impair its CalPERS contract, as Franklin further objects to the underlined 23 statements in this paragraph because they an argument that Stockton must cut its pensions. These arguments are nothing more contain improper opinion testimony that is not 24 than an inaccurate comparison between cities rationally based on Mr. Deis's perception and drawn to support ideological arguments about not helpful to clearly understand Mr. Deis's 25 government pensions. Moreover, it appears testimony or to determine a fact in issue. FED. R. EVID. 701; see also Britz Fertilizers, 2009 26 Moody's used old data to support their U.S. Dist. LEXIS 57947, at *8-9 (fact witness assertion, and Vallejo's City Manager refutes not permitted to offer opinions to rebut expert's the perception that they are near bankruptcy. 27 Further, Vallejo used a five-year planning methodology). horizon, and to my knowledge, did not hire an 28 outside retirement actuary. Stockton used a

1	PARAGRAPH OBJECTED TO	GROUNDS FOR OBJECTION	
	prominent outside actuary and developed a		
2	thirty-year planning horizon with more		
3	conservative estimates than what CalPERS		
	uses now. City leadership cannot manage based on an ideology, but instead must rely on		
4	facts and the practical realities of the labor		
5	market. As Police Chief Eric Jones and I have		
3	stated in prior declarations, if the City cut its pensions, it is extremely likely that it would		
6	lose a large number of experienced police		
_	officers and other public employees. Stockton		
7	already lost 100 experienced officers during		
8	the last exodus, and to lose any more would be untenable. I believe the City would also risk		
	losing the senior managers that are tasked with		
9	restoring the City to service solvency. <u>Neither</u>		
10	Franklin nor its expert have offered any		
	feasible, cheaper alternative to the City's CalPERS plan that would allow the City to		
11	continue providing competitive pensions to its		
12	employees and thereby retain its valued labor		
12	force.		
13	24. The Long-Range Financial Plan	Franklin objects to the statements in this	
14	("LRFP") attached to the Disclosure Statement	paragraph because they contain improper	
14	demonstrates how the City will achieve cash	opinion testimony that is not rationally based	
15	and budget solvency under the Plan. The LRFP is discussed in detail in the Direct Testimony	on Mr. Deis's perception and not helpful to clearly understand Mr. Deis's testimony or to	
1.6	Declaration Of Robert Leland In Support Of	determine a fact in issue. FED. R. EVID. 701;	
16	Confirmation Of First Amended Plan For The	see also Britz Fertilizers, 2009 U.S. Dist.	
17	Adjustment Of Debts Of City Of Stockton, California (November 15, 2013) ("Leland	LEXIS 57947, at *8-9 (fact witness not permitted to offer opinions to rebut expert's	
	DTD"), which is being submitted concurrently.	methodology). Franklin objects to the	
18	The LRFP's projections are appropriately	underlined statements in this paragraph because	
19	conservative, as the City cannot risk the	they assume facts not in evidence and misstate	
1)	excessive optimism that caused it to collapse into bankruptcy in the first place. The Moore	Franklin's arguments and the opinions of Mr. Moore.	
20	Report suggests that estimated revenues in the	1410016.	
21	LRFP are too low by comparing Stockton's		
41	forecasted increases to the previous 15 years. This is simply the wrong approach. It would be		
22	This is simply the wrong approach. It would be foolhardy to predict that the next 15 years will		
22	mirror the last 15 years. Instead, the LRFP		
23	accounts for what will likely continue to be a		
24	slow economic recovery, as most economists have predicted for the Central Valley. As a		
	long-time public servant, I can say with		
25	certainty that a city never wants to get caught		
26	short on revenues, because this would require a		
	commensurate cut in budgeted expenditures within the same year. Otherwise, the city would		
27	violate state law. Conversely, a city does not		
28	want to constantly "find money" at the end of		
20	the year due to underestimating revenues,		

1	PARAGRAPH OBJECTED TO	GROUNDS FOR OBJECTION
2 3	because it will lose credibility with labor groups and other vested interest groups that are constantly looking for financial support.	
4	26. The City also has made great strides in	Franklin objects to the statements in this
5	reducing expenditures and increasing expenditure predictability. Whereas much of the City's General Fund budget was on auto-	paragraph because they contain improper opinion testimony that is not rationally based on Mr. Deis's perception and not helpful to
6	pilot upon my arrival (including, for instance,	clearly understand Mr. Deis's testimony or to
7	long-term labor contracts with automatic wage increases, mandatory staffing levels, complete	determine a fact in issue. FED. R. EVID. 701.
8	coverage of employee and retiree medical, and growing "back loaded" debt payments), the Plan provides the City with much more control	
9	over its future expenditures. Labor contracts are now short term, and almost all formulas for	
10	automatic cost increases have been removed. Through difficult negotiations, the City	
11	eliminated a massive retiree health obligation, and the City's contributions towards active	
12	employee medical costs are now a fixed stipend. All of these changes will help to	
13	ensure that the City does not fall back into the trap of ballooning costs.	
14	27. The City has forecasted roughly 30 years	Franklin objects to the underlined statements in
15	of costs. Granted, it is very difficult to project costs that far out into the future; however, since	this paragraph because they lack foundation. FED. R. EVID. 602.
16	the renegotiated debt payments stretch that far out, we believed that it was incumbent upon the	
17	City to show that it can pay for these debts when they come due. I note that the City of	
18	Vallejo looked at a five-year planning horizon, and Detroit (Mr. Moore's client) is looking at a	
19	ten-year period. What is most critical is that the City has a model that shows the long-term impacts of its decisions. Stockton has changed	
20	impacts of its decisions. Stockton has changed its paradigm for discussing and disclosing the impacts of City decisions. Our review of past	
21	impacts of City decisions. Our review of past key financial commitments found inadequate	
22	public disclosure and staff understanding of the long-term cost implications of items like retiree	
23	health and new labor contracts. The new value system at the City is full disclosure and	
24	evaluation of long-term financial impacts. The governing body is well versed on many of	
25	these components. As an added check, the independent Council Audit Committee has	
26	been reconstituted and reinvigorated with a robust support contract with Moss Adams LLP,	
27	a public accountancy firm is constantly ranked in the top 15 in the nation for size.	

PARAGRAPH OBJECTED TO GROUNDS FOR OBJECTION 1 The Moore Report also takes issue with Franklin objects to the statements in this the City's provision in its LRFP for its paragraph because they assume facts not in unrestricted fund balance to increase to evidence and misstate Franklin's arguments 3 16.67%, and for the City to maintain an annual and the opinions of Mr. Moore. Franklin contingency of \$2 million. As described in further objects to the statements in this 4 detail in the Leland DTD, both of these aspects paragraph because they contain improper of the LRFP are critical to the City's long-term opinion testimony that is not rationally based 5 fiscal stability. The 16.67% unrestricted fund on Mr. Deis's perception and not helpful to clearly understand Mr. Deis's testimony or to balance is recommended by the Government 6 Finance Officers Association, and will provide determine a fact in issue. FED. R. EVID. 701; a buffer for the City in typical economic cycles. see also Britz Fertilizers, 2009 U.S. Dist. 7 Moreover, it must be noted that over the next LEXIS 57947, at *8-9 (fact witness not decade, the unrestricted fund balance will permitted to offer opinions to rebut expert's 8 remain low, and will not reach its target for methodology). several decades. The \$2 million annual 9 contingency is also critical. It is also important to understand that every year, the City must 10 forecast approximately \$160 million in revenues and roughly another \$160 million in 11 expenditures. To cushion against the potential impact of deviations in these projections, the 12 City is setting aside only \$2 million. If staff was short just 1 percent in revenues and 1 13 percent over in expenditures in a given year (totaling \$3.2 million), the annual contingency 14 will be more than consumed. Moreover, the LRFP maintains a \$2 million annual 15 contingency well into future years, when annual budgets are expected to increase to \$300 16 million, at which time the contingency will account for less than 1 percent of the budget. 17 Contrary to Moore's contention, this is a very small cushion to address surprises throughout 18 the year. When planning a General Fund budget over multiple years, city governments 19 must set aside funds – in the form of unrestricted fund balances, annual 20 contingencies, or other mechanisms – to protect 21 against unexpected, and often catastrophic, events, such as uninsured lawsuits, floods, economic crashes, etc. The City's inclusion of 22 these items in its LRFP is good business. 23 While the City has limited control over Franklin objects to the statements in this its CalPERS obligation, the simple fact is that paragraph because they contain improper 24 the City cannot simply cut and run from the opinion testimony that is not rationally based CalPERS program. Ninety-nine percent of on Mr. Deis's perception and not helpful to 25 government employees in California are in the clearly understand Mr. Deis's testimony or to determine a fact in issue. FED. R. EVID. 701; 26 CalPERS program or something very similar. see also Britz Fertilizers, 2009 U.S. Dist. Thus, CalPERS is the market standard. No viable, less-expensive alternative exists. LEXIS 57947, at *8-9 (fact witness not 27 However, while the City cannot cut its permitted to offer opinions to rebut expert's CalPERS contract directly without risking the methodology). Franklin objects to the 28

loss of essential personnel, the City has

underlined statements in this paragraph because

1	PARAGRAPH OBJECTED TO	GROUNDS FOR OBJECTION
2	lowered its pension obligations indirectly, by aggressively reducing employee compensation	they are vague and lack foundation. FED. R. EVID. 602
3	by 7-23% depending on the position. Factoring in reduced benefits, some employees, such as	
4	police, have lost as much as 30% of their take home pay. These compensation reductions were, and continue to be, a severe burden on	
5	City employees.	
6 7	30. These reductions already have led to the departure of a large number of police officers,	Franklin objects to the statements in this paragraph because they contain improper
8	who either retired early or left for positions in other cities. If the City were to impair its	opinion testimony that is not rationally based on Mr. Deis's perception and not helpful to
9	CalPERS contract on top of all of the other compensation benefits already imposed on its	clearly understand Mr. Deis's testimony or to determine a fact in issue. FED. R. EVID. 701;
10	employees, more employees will leave. This is simply not a viable option given the City's existing difficulty in recruiting and retaining	see also Britz Fertilizers, 2009 U.S. Dist. LEXIS 57947, at *8-9 (fact witness not permitted to offer opinions to rebut expert's
11	qualified employees, and in particular its difficulty in maintaining an adequate and	methodology). Franklin objects to the underlined statements in this paragraph because
12	experienced police force in light of continued crime and public safety issues. The standards	they are vague and lack foundation. FED. R. EVID. 602.
13	for police officers are very high in California. The labor market for police officers is very	
14	competitive amongst California cities. There are typically 100 applicants for every officer	
15	who makes it through the rigorous testing process.	
16	31. It should not be ignored that impairing CalPERS would cause the immediate reduction	Franklin objects to the statements in this paragraph because they contain improper
17	of benefits to current and future retirees by the unpaid shortfall. This would leave many of the	opinion testimony that is not rationally based on Mr. Deis's perception and not helpful to
18 19	City's retirees living below the poverty line. Moreover, it would make Stockton extremely	clearly understand Mr. Deis's testimony or to determine a fact in issue. FED. R. EVID. 701; see also Britz Fertilizers, 2009 U.S. Dist. LEXIS 57947, at *8-9 (fact witness not
20	unattractive to prospective employees.	
21		permitted to offer opinions to rebut expert's methodology). Franklin objects to the
22		underlined statements in this paragraph because they are vague and lack foundation. FED. R. EVID. 602.
23	32. The City believes that current and future	Franklin objects to the statements in this
24	retirees have paid their fair share of the City's restructuring. It just wasn't in the way the	paragraph because they contain improper opinion testimony that is not rationally based
25	pundits wanted or expected. <u>Those retirees</u> without City paid medical insurance are	on Mr. Deis's perception and not helpful to clearly understand Mr. Deis's testimony or to
26	receiving an average pension of \$24,000. Given California's high cost of living, the City felt	determine a fact in issue. FED. R. EVID. 701; see also Britz Fertilizers, 2009 U.S. Dist.
27	this was a modest amount, and did not change their benefits. However, retirees that benefitted	LEXIS 57947, at *8-9 (fact witness not permitted to offer opinions to rebut expert's
28	from enhanced retirement benefits, including City paid retiree medical benefits, received a	methodology). Franklin objects to underlined the statements in this paragraph because they

1	PARAGRAPH OBJECTED TO	GROUNDS FOR OBJECTION
2	34% cut in their compensation package. This group is receiving an average pension of	are vague, speculative and lack foundation. FED. R. EVID. 602.
3	\$51,000, and was receiving a retiree medical plan worth \$26,000. The Plan eliminates the	
4	retiree medical plan. Most of these employees are not eligible for social security benefits.	
5	Most current employees have lost their ability for 7 to 9 percent spiking, and they have seen reductions in pay which by Council policy will	
6	reductions in pay, which by Council policy will not be recovered in the future. The City estimates the impact on current employees'	
7	retirement package to be a 30-50% reduction. When the State's recent retirement reform	
8	package for new employees is taken into account, employees hired after January 1, 2013,	
9	will experience a 50-70% reduction in their retirement package.	
10	35. If the City was to experience additional	Franklin objects to the statements in this
11	revenues, as the former City Manager, I would recommend they consider more robustly	paragraph because they contain improper opinion testimony that is not rationally based
12	addressing of the City's capital improvement needs for roads, parks, etc. However, it is the	on Mr. Deis's perception and not helpful to clearly understand Mr. Deis's testimony or to determine a fact in issue. FED. R. EVID. 701; see also Britz Fertilizers, 2009 U.S. Dist.
13	City Council's right and duty to set priorities for the City, not Mr. Moore or Franklin.	
14 15		LEXIS 57947, at *8-9 (fact witness not permitted to offer opinions to rebut expert's methodology).
16	36. Bankruptcy is not just a budget and	Franklin objects to the statements in this
17	finance issue. It is a reflection on, and a result of, senior management decisions, political decisions by the governing body, and the	paragraph because they contain improper opinion testimony that is not rationally based on Mr. Deis's perception and not helpful to
18 19	organizational and cultural capacity of city leaders. In other words, for a city to recover, it	clearly understand Mr. Deis's testimony or to determine a fact in issue,. FED. R. EVID. 701.
20	must repair the entire organization, and not just produce budgets that balance. It must look	
21	itself in the mirror, admit its mistakes, and make amends.	
22	38. <u>In summary, the City's Plan, which is the</u>	Franklin objects to the statements in this
23	result of major cuts, hard fought negotiations, and revenue increases, is feasible, as shown by the LRFP. I would not have approved the initial	paragraph because they contain improper opinion testimony that is not rationally based on Mr. Deis's perception and not helpful to
24	Plan, nor left my position at the City, were this not the case.	clearly understand Mr. Deis's testimony or to determine a fact in issue. FED. R. EVID. 701;
25	not the case.	see also Britz Fertilizers, 2009 U.S. Dist. LEXIS 57947, at *8-9 (fact witness not
26		permitted to offer opinions to rebut expert's methodology). Franklin further objects to the
27		underlined statements in this paragraph because they are improper legal conclusions. FED. R. EVID. 701
28		L VID. 701

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1	Dated: April 25, 2014	JONES DAY
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